

### Dedoose Analysis

DAWN PARK

### Dedoose Interface

Welcome to Dedoose!

- Can be accessed online or through a desktop app
  - Installing app requires Adobe Air
  - Internet browser might be laggy. Requires flash to use.
- •You will need to set up a Dedoose account to access interface
- •Comes with a 1-month long free trial. Will start charging a fee after trial is over
- •Large group (6+ users)/Student: \$10.95 per month

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	Great Research Made Easy		Home	Codes	Media	66 Excerpts	Descriptors	Analyze	Memos	Training	Security	Data Set	<b>K</b> Back	Projects
roject: Daw	vn's Pillar Demo Project	Media				7   0	Code	s x Descri	ptor				ث	X 7
Users:	1	Туре	Title	Added	User					Hit/Miss	Sub-co	ode Count	Normalize	<b>%</b>
Media:	35		Peter Hull CODING.docx	07/01/2019	dp863		<b>A</b>	Set:		Interv	iewees .			
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Evcamte:	959		Ali Soufan CODING.docx	07/05/2019	dp863			Tield.						
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Codes:	10		Jeffersontown case study.docx	07/05/2019	dp863									
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🕹 Impo	ort Data Spreadsheets, Documents, Audio, Video, Projects, etc.		Andy Jabbour CODING.docx	07/05/2019	dp863									
<b>^</b> -	Excerpts, Media, Codes,		Bob Liscouski CODING.docx	07/05/2019	dp863									
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5: Leve	erage Resources & Technology		Jonathan Biermann CODING.docx	07/05/2019	dp863									
1: Resi	ilience: Responsibilities, Roles, and		John Farmer CODING .docx	07/05/2019	dp863									
2: Enga	age Partners		Jim Hartnett CODING.docx	07/05/2019	dp863									
3. Shar	re Intelligence & Information		Kona Zoganas CODING.docx	07/05/2019	dp863		•							
4: Integ	grate Intelligence, Plans, Training, Ex	Excerp	its: 959				Desc	riptor Rati	os Multi Cl	hart		<u>l</u>	ث   🕈	XO
10: Em	powerment & Endurance through La	Resour	🖙 Brian Dykstra CODING.docx	Added 07/0	07/2019 #	Codes 3	A		Set:	Interviewees	s , Field: Inte	rviewee		
6: Imple	ement Best Practices & Lessons Le		can imagine, you know, even if I had the pe have 15 or 20 products, right? It's just that a	erfect product is and big, big comp	like, and I do panies don't g	n't have to get big by								
7: Enlis	st Guardians		nternal organic growth, right? You know, yo	ou know, you do	on't typically e	ever form						$\frown$		
8: Neut	tralize Negative Mindsets	Deserve	- Reine Bulanter CODING dans	Added 07/	7/2040 #	Carlas								
9: Cons	stant Communications	Resour	I mean the one message is really prepare (	take some time	meet with so	mebody								
		Resour	anybody. And really, seriously, put some tho what if ransomware happens to us? Are we Brian Dykstra CODING.docx	Added 07/0	if this thing ha 9) 07/2019 #	Codes 2								
			So that, so in the event that something, you I t's broken, it gets ransomware or whatever, you and vulnerable, so that, that you can the	know, tragic, yo , you have a ba en download all	our computer ckup that's n your medica	got stolen, ot local to I data. A			Set	Case Studies	s , Field: Cas	e Study		
		Resour	Brian Dykstra CODING.docx So that's a really simple one. Another one is, worst day. And that's cloud backup solution	Added 07/0 , is sort of being s. (1,6)	07/2019 # prepared fo	Codes 2 r the	•		tut	Jefferso	Sh Lanka			•

Adding Codes

- •You can add codes to start organizing excerpts
- •For our project, each pillar from the R.E.S.I.L.I.E.N.C.E model is a code
- •Can include sub codes for each code (but we don't really need that)
- •These codes are important for qualitative data analysis in Dedoose

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	5: Leverage Resources & Technology
	1: Resilience: Responsibilities, Roles, and Readiness
	2: Engage Partners
	3: Share Intelligence & Information
	4: Integrate Intelligence, Plans, Training, Exercises
	10: Empowerment & Endurance through Lasting Or
	6: Implement Best Practices & Lessons Learned
	7: Enlist Guardians
	8: Neutralize Negative Mindsets
	9: Constant Communications

### Importing Media

•You can import any kind of media file!

- Text documents (word, pdfs, spreadsheets)
- Video files
- Audio files
- Images
- Even existing Dedoose projects
- •You can organize each file in the Media section and the Data Set section
- •(Importing multiple files at once may tend to take a lot of time to process)
- •Here, I decided to import all of our coded interview transcripts





Media

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Security Data Set

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Memos	Training	Security	Data Set	Back	Projects

Columns & Filters			Search documents	-						Q
Cohmus	Selected 🔺	Туре	Title	User	Date/Time	Excerpts	Length	Descriptors	Memos	Interviewee
			Michael Masters CODING .docx	dp863	07/05/2019	26	28758	1	0	Michael Masters
Title			George Salim Interview	dp863	07/01/2019	15	13958	1	0	George Salim
✓ Iue ✓ User			Ali Soufan CODING.docx	dp863	07/05/2019	33	30618	[ 1	0	Ali Soufan
✓ Date/Time			Christchurch case study.docx	dp863	07/05/2019	0	14636	[ 1	0	
Excerpts			Jeffersontown case study.docx	dp863	07/05/2019	0	12536	1	0	
Length			Sri Lanka case study.docx	dp863	07/05/2019	0	16618	1	0	
✓ Descriptors			Andy Jabbour CODING.docx	dp863	07/05/2019	56	43797	1	0	Andy Jabbour
Field			Bob Liscouski CODING.docx	dp863	07/05/2019	29	43489	1	0	Bob Liscouski
Codes			Jeff Ringel CODING.docx	dp863	07/05/2019	41	38778	1	0	Jeff Ringel
Selected			Dr. Ali Chaudry CODING.docx	dp863	07/05/2019	28	46813	1	0	Ali Chaudry
			Brad Orsini CODING.docx	dp863	07/05/2019	37	45826	1	0	Brad Orsini
			Jonathan Biermann CODING.d	dp863	07/05/2019	41	39327	1	0	Jonathan Bierm
			John Farmer CODING .docx	dp863	07/05/2019	32	36886	[ 1	0	John Farmer
			Jim Hartnett CODING.docx	dp863	07/05/2019	43	37422	1	0	Jim Hartnett
			Kona Zoganas CODING.docx	dp863	07/05/2019	35	41347	1	0	🔄 Kona Zoganas
			Kevin Smith CODING.docx	dp863	07/05/2019	19	30706	[ 1	0	Kevin Smith
			Jonathan Fischer CODING.docx	dp863	07/05/2019	25	41120	1	0	Jonathan Fischer
Uncheck All Check All			Peter Hull CODING.docx	dp863	07/01/2019	10	24974	1	0	Peter Hull
17.9			Mary Marr CODING.docx	dp863	07/05/2019	35	44330	[ 1	0	Mary Marr
Filters			Malcolm Hoenlein CODING.docx	dp863	07/05/2019	18	24833	1	0	Malcolm Hoenlein
<ul> <li>Selected</li> <li>Type</li> </ul>			Nate Snyder CODING.docx	dp863	07/05/2019	7	47512	1	0	Nate Snyder
User Doto/Time			Paul Goldenberg CODING.docx	dp863	07/05/2019	29	37389	1	0	Paul Goldenberg
Excerpts			Oussama Jammal CODING.do	dp863	07/05/2019	37	40276	1	0	Oussama Jam
▶ Length			Roger Parino CODING.docx	dp863	07/05/2019	24	25426	1	0	Roger Parino
Merrios			Robert Lake CODING.docx	dp863	07/05/2019	44	52547	1	0	Robert Lake
			Rabbi Francine Roston CODIN	dp863	07/05/2019	43	37520	1	0	Rabbi Francine
			Salam Al-Marayati CODING.docx	dp863	07/05/2019	23	37462	1	0	Salam Al-Marayati
			Saad Amrani CODING.docx	dp863	07/05/2019	26	57538	1	0	Saad Amrani
			Russ Deyo CODING.docx	dp863	07/05/2019	33	57242	1	0	Russ Deyo
			Stephan Kramer CODING.docx	dp863	07/05/2019	27	61142	1	0	Stephan Kramer
			William Flynn CODING.docx	dp863	07/05/2019	38	44152	[ 1	0	William Flynn
			Travis Gross CODING.docx	dp863	07/05/2019	19	27143	1	0	Travis Gross
			Brian Dykstra CODING.docx	dp863	07/07/2019	22	37091	1	0	Brian Dykstra
			Jeh Johnson CODING.docx	dp863	07/07/2019	20	19696	[ 1	0	Jeh Johnson
Clear Filters	Page: 1 of 2. It	tems: 1-34 of	34 tAll Select None					Make Set	Add To Se	1   2   Next >   Last >> t   Remove From Set

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Codes

Home

### Coding Excerpts

- •You can use the media files to code excerpts from them
- In text documents, highlight specific quotes and select codes to turn them into an excerpt
- In video files and audio files, cut to a specific part and select codes to turn them into an excerpt
- •These excerpts will keep track on how many times the codes will be mentioned
- •Each notable quote from every coded transcript is an excerpt we need for analysis.



#### Descriptors

•Dedoose includes descriptors for quantitative data

- •Can be linked to media files, which can also be linked to excerpts and codes found in that file
- •For our project, I included all of our interviewees as our descriptors and linked them to their respective transcript.
- •Maybe we can also add specific case studies or enlisted guardians as other descriptors?



### Data Analysis Visuals

- •Once we're done coding excerpts and linking descriptors, we can visualize the results
- •Includes charts for the following:
  - Quantitative Data
  - Qualitative Data
  - Media Charts
  - Excerpt Charts
  - Code Data
  - Mixed Method Charts
  - Word Clouds



#### Word Cloud



#### Code Application

종 오 오	10: Empowerment & Endurance	1: Resilience: Responsibilities,	2: Engage Partners	3: Share Intelligence & Information	4: Integrate Intelligence, Plans,	5: Leverage Resources &	6: Implement Best Practices &	7: Enlist Guardians	8: Neutralize Negative Minds ets	9: Constant Communications	Totals
William Flynn CODING.docx	2	7	15		7	11	9	8	1	8	93
Travis Gross CODING.docx	-4	7	7	9	4		7			3	48
Stephan Kramer CODING.docx		2	11	10	7		5			17	56
Salam Al-Marayati CODING.docx	2		14	10	1	4	2	7	2	3	47
Saad Amrani CODING.docx	1	5	15	8	5	2	5	9	2	7	59
Russ Deyo CODING.docx	4	5	12	11	6	6	12	7	2	11	76
Roger Parino CODING.docx	2	7	8	10	11		9	1	6	4	58
Robert Lake CODING.docx	8	5	11	10	17	9	21	5	7	12	105
Rabbi Francine Roston		9	15	11	6	6	15	6	2	9	79
Peter Hull CODING.docx	1		5	7	4	4	4	4	3	6	38
Paul Goldenberg CODING.docx	2	9	13	8	10	3	17	5	3	3	73
Oussama Jammal CODING.docx	4	4	14	13	11	8	10	8	5	9	86
Nate Snyder CODING.docx	1		4	3	3	2	4	3		2	22
Michael Masters CODING .docx	7	4	6	5	9	9	6	7	5		60
Mary Marr CODING.docx	8	8	18	12	9	3	17	7	4	12	98
Malcolm Hoenlein CODING.docx	4	1	3	3	3		6	1	4		32
Kona Zoganas CODING.docx	7		8	17	15	14	14			10	91
Kevin Smith CODING.docx	2	8	10	5	4	4	3			3	44

Jonathan Fischer CODING.docx	5	9	9	11	3	5	6	4	4	4	60
Jonathan Biermann CODING.docx	3	10	11	22	20	10	24	5	12		117
John Farmer CODING .docx	10	3	14	10	12	12	15	7	7	9	99
Jim Hartnett CODING.docx	2	5	10	12	16	8	14	4		7	78
Jeh Johnson CODING.docx	2	12	6	6	3	3	7	2	2	5	48
Jeff Ringel CODING.docx	5	8	8	10	3		14	5	11	7	72
George Salim Interview	2	6	8	4	8	5	4	5	4	2	48
Dr. Ali Chaudry CODING.docx	2	6	12	13	3	9	5		1	6	61
Brian Dykstra CODING.docx		3	5	1	3	7	12	2	1	1	35
Brad Orsini CODING.docx	7	5	20	20	13	7	16	7	4	8	10
Bob Liscouski CODING.docx	1	10	6	6	11	2	6	3		7	55
Andy Jabbour CODING.docx		8	16	16	15	12	9	4	2	12	94
Ali Soufan CODING.docx	1	2	9	7	5	8	9	8	2		54
Totals	99	170	323	315	247	180	307	152	105	195	

- •These charts show how many times each pillar was mentioned by every interviewee
- •It also shows the total number of times each interviewee mentions a pillar and the total number of times each pillar was mentioned overall
- (Please note that the total results here aren't 100% accurate to our actual results)

### Code Application

The following interviewees value Pillar 2 the most:

- Ali Soufan
- Andy Jabbour
- Brad Orsini
- George Salim
- Kevin Smith
- Mary Marr
- Nate Snyder
- Oussama Jammal
- Rabbi Francine Roston
- Russ Deyo
- Saad Amrani
- Salam Al-Marayati

The following interviewees value Pillar 3 the most:

- Ali Chaudry
- Jonathan Fischer
- Kona Zoganas
- Peter Hull
- Travis Gross
- William Flynn

#### The following interviewees value Pillar 4 the most:

- Bob Liscouski
- Jim Hartnett
- Michael Masters
- Robert Parino

The following interviewees value Pillar 6 the most:

- Brian Dykstra
- Jeff Ringel
- John Farmer
- Jonathan Biermann
  - Has the greatest number of mentioned pillars , 117 times
- Malcolm Hoenlein
- Paul Goldenberg
- Robert Lake
- Stephan Kramer values Pillar 9 the most
- Jeh Johnson values Pillar 1 the most

#### Exporting Data

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A33 🔻 :	$\times \checkmark f_x$ T	otals									~
A	В	С	D	E	F	G	Н	1	J	к	L
1	1: Resilience: Responsibilities, Roles, and Readiness	2: Engage Partners 8	3: Share Intelligence & Information	4: Integrate Intelligence, Plans, Training, Exercises and Responses with All Stakeholders	5: Leverage Resources & Technology	6: Implement Best Practices & Lessons Learned	7: Enlist Guardians	8: Neutralize Negative Mindsets	9: Constant Er Communications O	0: Empowerment & ndurance through Lastin rganizational Reform	g Total
2 Dr. Ali Chaudry	6	12	13	3	3 9	5	4	1	6		2 61
3 Ali Soufan	2	9	7	16	8	9	8	2	3		1 54
5 Bob Liscouski	10		10	11	2	5	4	2	12		1 55
6 Brad Orsini	5	20	20	13	3 7	16	7	4	8		7 107
7 Brian Dykstra	3		1		7	10	2	1	1		0 35
8 George Salim	5	2	4		, 	4	- 5	4	2		2 48
9 Leff Ringel	8	0 2	10		2 1	14	5	11	7		5 72
10 Jeh Johnson	12	6	10		, 1 , 2		2	2	5		2 49
11 lim Hartnett	5	10	12	16	, ,	14	2		7		2 78
12 John Farmer		14	10	12	2 12	15	7	7			99
13 Jonathan Biermann	10	11	22	20	10	24	5	12	0		3 117
14 Jonathan Eischer			11	20	10	5	4		4		5 50
15 Keyin Smith		10	5		5 5 1 4	2	-				2 44
16 Kona Zoganas	0	8	17	15	14	14		3	10		7 91
17 Malcolm Hoeplein	1	3	3		3 4		1	4	3		4 32
18 Many Marr	-	18	12	-	- -	17	7	4	12		92
19 Michael Masters	4		5		9 9				2		7 60
20 Nate Sovder	0	4			3 2	4		0	2		1 22
21 Oussama Jammal	4	14	13	11		10	2	5	-		4 85
22 Paul Goldenberg	9	13	22	10		17	5	3	3		2 73
23 Peter Hull	0	5	7		1 A	4	4	3	5		1 38
24 Rabbi Francine Roston	9	15	11	-	5 6	15	6	2	9		0 79
25 Robert Lake	5	11	10	17	7 9	21	۰ د		12		105
26 Roger Parino	7	8	10	11		9	1	,	4		2 58
27 Russ Devo	5	12	11		5 6	12	7	2	11		4 75
28 Saad Amrani		12			5 2		,	2			1 59
29 Salam Al-Maravati	2	13	10			2	7	2	2		2 47
30 Stephan Kramer	2	14	10		0	- 5	3	- 1	17		0 56
31 Travis Gross	7	7	9		4 2	7	4	1	3		4 48
32 William Elynn	7	15	- 25		7 11	9	8	1			2 93
33 Totals	170	323	315	247	7 180	307	_152	_105	195		99 0
34	110	525	515	247	100		132	105			

- •Data visuals can be exported into spreadsheets or pdfs.
- •This code application chart can be used as a spreadsheet to create more visuals from other data visualization tools.

## New and Improved Data Set from Tableau!

Pillar Count Per Interviewee

Interviewee	1: Resilience: Responsibilities, Roles, and Readiness	2: Engage Partners	3: Share Intelligence & Information	4: Integrate Intelligence, Plans, Training, Exercises and Responses with All Stakeholders	5: Leverage Resources & Technology	6: Implement Best Practices & Lessons Learned	7: Enlist Guardians	8: Neutralize Negative Mindsets	9: Constant Communications	10: Empowerment & Endurance through Lasting Organizational Reform	Total
Dr. Ali Chaudry	6	12	13	3	9	5	4	1	6	2	61
Ali Soufan	2	9	7	5	8	9	8	2	3	1	54
Andy Jabbour	8	16	16	15	12	9	4	2	12	0	94
Bob Liscouski	10	6	6	11	2	6	3	3	7	1	55
Brad Orsini	5	20	20	13	7	16	7	4	8	7	107
Brian Dykstra	3	5	1	3	7	12	2	1	1	0	35
Rabbi Francine Roston	9	15	11	6	6	15	6	2	9	0	79
George Salim	6	8	4	8	5	4	5	4	2	2	48
Jeff Ringel	8	8	10	3	1	14	5	11	7	5	72
Jeh Johnson	12	6	6	3	3	7	2	2	5	2	48
Jim Hartnett	5	10	12	16	8	14	4	0	7	2	78
John Farmer	3	14	10	12	12	15	7	7	9	10	99
Jonathan Biermann	10	11	22	20	10	24	5	12	0	3	117
Jonathan Fischer	9	9	11	3	5	6	4	4	4	5	60
Kevin Smith	8	10	5	4	4	3	4	1	3	2	44
Kona Zoganas	0	8	17	15	14	14	з	з	10	7	91
Malcolm Hoenlein	1	3	3	3	4	6	1	4	3	4	32
Mary Marr	8	18	12	9	3	17	7	4	12	8	98
Michael Masters	4	6	5	9	9	6	7	5	2	7	60
Nate Snyder	0	4	3	3	2	4	3	0	2	1	22
Oussama Jammal	4	14	13	11	8	10	8	5	9	4	86
Paul Goldenberg	9	13	8	10	3	17	5	3	3	2	73
Peter Hull	0	5	7	4	4	4	4	3	6	1	38
Robert Lake	5	11	10	17	9	21	5	7	12	8	105
Roger Parino	7	8	10	11	0	9	1	6	4	2	58
Russ Deyo	5	12	11	6	6	12	7	2	11	4	76
Saad Amrani	5	15	8	5	2	5	9	2	7	1	59
Salam Al-Marayati	2	14	10	1	4	2	7	2	3	2	47
Stephan Kramer	2	11	10	7	0	5	з	1	17	0	56
Travis Gross	7	7	9	4	2	7	4	1	3	4	48
William Flynn	7	15	25	7	11	9	8	1	8	2	93
Totals	170	323	315	247	180	307	152	105	195	99	2,093

1: Resilience: Responsibilities, Roles, and Readiness, 2: Engage Partners, 3: Share Intelligence & Information, 4: Integrate Intelligence, Plans, Training, Exercises and Responses with All Stakeholders, 5: Leverage Resources & Technology, 6: Implement Best Practices & Lessons Learned, 7: Enlist Guardians, 8: Neutralize Negative Mindsets, 9: Constant Communications, 10: Empowerment & Endurance through Lasting Organizational Reform and Total broken down by Interviewee.





Pillar 3 William Flynn mentions this the most at 7.9%

Pillar 4 Jonathan Biermann mentions this the most at 8.1%





Pillar 7 Saad Amrani mentioned this the most at 5.9%

Pillar 8 Jonathan Biermann mentions this the most at 11.4%



John Farmer mentioned this the most 10.1%

#### Code Co-occurrence

පු Codes	10: Empowerment & Endurance	1: Resilience: Responsibilities,	2: Engage Partners	3: Share Intelligence & Information	4: Integrate Intelligence, Plans,	5: Leverage Resources &	6: Implement Best Practices &	7: Enlist Guardians	8: Neutralize Negative Mindsets	9: Constant Communications	Totals
10: Empowerment & Endurance		23	35	33	37	22	43	17	15	21	246
1: Resilience: Responsibilities,	23		56	34	39	16	55	23	14	21	281
2: Engage Partners	35	56		148	67	73	85	116	12	97	689
3: Share Intelligence & Information	33	34	148		83	49	95	53	24	135	654
4: Integrate Intelligence, Plans,	37	39	67	83		36	168	23	25	38	516
5: Leverage Resources &	22	16	73	49	36		42	52	9	22	321
6: Implement Best Practices &	43	55	85	95	168	42		34	26	51	599
7: Enlist Guardians	17	23	116	53	23	52	34		9	30	357
8: Neutralize Negative Mindsets	15	14	12	24	25	9	26	9		10	144
9: Constant Communications	21	21	97	135	38	22	51	30	10		425
Totals	246	281	689	654	516	321	599	357	144	425	

- •This chart shows how many times each pillar coexists with another pillar, which is determined by each excerpt with more than one code
- •We can use this information to provide a stronger strategy for building resiliency by showing how these pillars impact each other
- •The top 4 pairs of pillars that co-exist together:
  - Pillars 4 and 6 with 168 mentions
  - Pillars 2 and 3 with 148 mentions
  - Pillars 3 and 9 with 135 mentions
  - Pillars 2 and 7 with 116 mentions
- •It also appears that Pillar 2 has the greatest number of co-occurrences, 689, and Pillar 8 has the least number of co-occurrences, 144.

### Save Projects

•You can save, load, create, delete and organize your projects as much as you like

- •You can also allow encryption to protect and secure your projects.
  - This lets you access a project by signing in with your password.

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Great Research Made	Easy		Home	Codes Media	66 Excerpts Descriptors Analyze Memos Train	ing Security Data Set	Back Projects
Select Project							€
Title Userna	me Email	First Name	L	ast Name			
Actions	Title	Creation v	Description	Usemame	Email	FirstName	LastName
Load	Dawn's Pillar Demo Project	07/01/2019		dp863	dp863@scarletmail.rutgers.edu	Dawn	Park
Load	dp863's Failed Demo Project	07/01/2019	Dedoose Demo F	dp863	dp863@scarletmail.rutgers.edu	Dawn	Park
	<u> </u>				Delete Project Copy Project Rena	me Project Create Pro	ject Load Project

### Share Projects with Other Users

•You can share your projects with other users and allow them to collaborate with you

- •You can create and edit a group of specific users.
- •This will definitely be useful for us when we need to work on a project together.

Project Activ	ve Users and Groups				
	Default Group - Full Access	i			
	Tags: Project Manager	Resources: Project Manager	Excerpts: Project Mana	ger User: Project Manager	Edit Group
	Descriptors: Project Manager	Fields: Project Manag	jer -	Security: Project Manager	
	Username dp863		Name Dawn Park		Change Group
L	Email dp863@scarletmail.rutgers.	.edu	Phone		Remove User

Add Group Add User

### Overall, Dedoose is a useful tool

- Great for coding interview transcripts and other articles related to our project
- •Imports any kind of media file for coding
- •Can visualize data analysis from coding excerpts
  - Involves qualitative data visuals that can be exported into spreadsheets and pdfs.
- •Includes descriptors that can be linked with each media file (Can use this for organizing interviewees and case studies)
- Projects can be shared with other Dedoose users and groups
- •Would recommend desktop app over the internet browser for faster functionality.



### Significant Findings

•Pillar 2, "Engage Partners", is the most mentioned pillar from all interviewees. It also has the greatest number of co-occurrences with other pillars.

- This further indicates that it is the most important pillar of the R.E.S.I.L.I.E.N.C.E model
- On the other hand, Pillar 8, "Neutralize Negative Mindsets", has the least number of co-occurrences with other pillars. This might indicate that it is a stand-alone pillar.
- •Jonathan Biermann has mentioned the greatest number of pillars. He also values Pillar 4, Pillar 6, and Pillar 8,
  - Perhaps this indicates that he has the best insight on best practices so he might be the best person to reference for quotes.
- •The following pair of pillars are highly correlated to each other, which shows that a combination of pillars can provide a stronger strategy for building resiliency:
  - Pillars 4 and 6 (Integrate plans and implement best practices)
  - Pillars 2 and 3 (Engage partners and share intelligence and information with them)
  - Pillars 3 and 9 (Share intelligence and information through constant communications)
  - Pillars 2 and 7 (There needs to be a bond between partners and guardians)

### New Ideas and Insights

•Since we are given pillar co-occurrences, we should analyze further into the correlations between pillars. We should also focus on the 2<sup>nd</sup> pillar, "Engage Partners", and its correlations with other pillars.

• By doing so, we can provide a stronger strategy for building resiliency and emphasize how Engaging Partners is the most important aspect in building resiliency.

•We can use Dedoose to compare pillar ratings for each case study of mass casualty attacks. By adding them as descriptors, we can visualize the ratio of pillar rating points. We can also analyze each case study by coding notable actions they've done that reflect a pillar on the R.E.S.I.L.I.E.N.C.E model.

•This is to determine which specific case study had the best practices and what can be learned from them.